



# A Study of the Employee Performance in Selected Banks and their Organizational Development

Pallavi Singh<sup>1</sup>, Dr. Hemant Kumar Singh<sup>2</sup>

1. Research Scholar, Shri Krishna University, Chhatarpur M.P., India ,

2. Associate Professor, Shri Krishna University, Chhatarpur M.P., India

**Abstract:** Banking is now referred to as innovative banking. in the banking and financial sectors, information technology have brought forth significant advances in product design and delivery. Their main focus is on providing excellent customer service and happiness. With the support of modern technology, the banking industry has launched a number of projects aimed at improving customer service. The primary goal of this study is to investigate the influence of training on employee performance in the banking business, with the major focus on the meaning of a bank, the history of world banking, the types of banks, employee performance, and innovation in the banking industry

**Keywords:** performance, training, employee

----- X -----

## INTRODUCTION

A company's long-term performance and competitive advantage rely on the competency and expertise of its personnel, as well as the importance paid to human resources. Most resources, with the exception of employees, belong to the company that uses them. Today's increasingly competitive and technologically complex world necessitates that businesses be competent and ensure that their people resources can carry out their responsibilities and operations in an enjoyable and unhindered manner. In order for employees and the rest of the firm to better understand and interact with one another, human resource management acts as a key connection. People who are highly motivated and well-trained can get things done. As a result, a business must ensure that its employees are always motivated, equipped with the necessary abilities, and encouraged to do their best job. To put it another way, the success of a business and the success of its workers depends on its ability to inspire its employees to perform their best work.[1]

That being said, it is supported by the premise that individuals aren't only motivated by financial gain; they also have a range of social needs. A well-trained workforce is also seen as essential by the majority of organisations these days. It is apparent from this statement that a company's success depends on the quality of its workforce. Training in the workplace is essential to achieving this aim. Training, performance, and encouragement are all factors that businesses must consider from the outset. The basic goal of human resource management is to improve the effectiveness, performance, and efficiency of the organisation as a whole. Workers may undoubtedly benefit from training activities that help them adapt to new situations or environments. Human resource management plays an ongoing role in these situations, allowing for the development of new skills and capabilities. Training is a barometer for gauging the importance of human resources and the importance of people in general. Employer-sponsored educational opportunities may help

employees build a feeling of community and develop critical thinking and problem solving abilities. [2]

There are two parts to an organisation: its people and the work they do to accomplish its goals. A company's ability to function is directly tied to the quality of its human resources. The organisation gathers, coordinates, and makes use of a variety of resources, including people, money, equipment, and supplies. These activities are often overseen by personnel of the company. "Year-Round Labor" is a common term for human resources. The study claims that "manpower is the sole aspect that counts" when it comes to constructing and dismantling corporate houses. Researchers underlined the relevance of human resource management. The success of a company is largely dependent on the quality of its workforce.

### **Meaning of Bank**

No one appears to agree on the word's origins, and economists aren't sure why. According to some, the Latin word "bancus," which meaning "bench," is the root of the English word "bank?" According to popular belief, the term "bank" was first used in Italy. Government ordered residents to take out a five-percent-per-year loan in order to cover the costs of Italy's war in the middle of the 12th century, when the nation was in a financial crisis. In other words, "comparison" was a borrowed. Germans referred to the term "Monte" as "Banke," which translates to "Monte."

People in Italy used to do business with Jews money lenders by sitting on benches in various market sites. "Banco," "banch," or "bench" used to be shattered by irate creditors if any of them failed to satisfy their debts. "Bankrupt" seems to be derived from the Latin term "banco," which refers to a bankrupted bank, since the money lending industry has been the genesis of the banking system.

Today, the term "bank" refers to a wide range of entities engaged in various forms of financial commerce. In reality, the term "bank" refers to a financial institution that borrows money from one group of people and loans it back to another group of people for profit or interest. It's common for individuals and businesses alike to deposit or borrow money from financial institutions. A financial institution that deals with money is known as a bank. Banks are no longer only money dealers; they are now also credit generators, thanks to the growth and diversity of their responsibilities. As a result, defining a bank in a way that everyone agrees on is challenging.[3]

### **History of World Banking**

As early as 30,000 years ago, it's hard to say precisely when the first financial transactions took place. The financial system has undergone several changes since its foundation and continues to do so now. These steps may be split down for easy understanding.

#### **1. Earliest banks**

People may have been able to deposit their money in religious temples as early as 3000 BC. Before the invention of money, this was the case. Gold was found in compacted plates initially composed of grain, but other items, like as animals and agricultural implements, were uncovered throughout time, including precious metals like gold. The safest place to keep gold was at temples and religious places, where guards were always present and well-maintained. Robbers were deterred from entering temples because of the

intimidating nature of the buildings. Babylonian temple priests and monks have been lending money to merchants since the 18th century BC. Banks had evolved enough by the time Hammurabi wrote his code that laws governing their activities could be put in place. [4]

## **2. During medieval ages**

Sakks were issued by banks in Persia and other territories of the Persian Sassanid Empire in the third century AD. For centuries, Muslim traders have used the cheque or sakk system, which dates back to Harun-al-Rashid (9th-century Abbasid Caliph). Islamist merchants were allowed to pay Baghdadi-based checks under the Mongol Empire's 13th and 14th century rule. This practise was further expanded under the Mongols.

According to pieces found in the Cairo Geniza, checks from the 12th century were quite similar to those we use today, just smaller to save on paper costs. Following the instruction, "May such-and-such an amount be paid to the bearer?" there is a sum of money due. Both the name and the date of issue of the certificate may be seen without a problem. As large sums of money were needed to pay the Crusades, Western Europe's banking system was resurrected in the early 1100s. In 1156, Genoa was the site of the first recorded international cash transaction. One month after their arrival in Constantinople, two brothers agreed to pay back the bank's agents 460 bezants and were handed 115 Genoese pounds in exchange. Due in part to the lack of canonical prohibitions against usury, such contracts was more popular in subsequent centuries.

## **3. Western Banking History**

Modern financial and commercial history in the West can largely be traced back to the London coffee shops. In 1565, the London Royal Exchange was founded. Back then, money changers were known as "bankers," albeit the name "bank" related more to their offices than it does now. To put it another way: the bankers who dealt with the kings and queens had a distinct advantage over the city exchanges and pawn shops like the „Lombard's. Lombard streets, where pawn shops formerly thrived, may still be seen in several European towns today. The port of Antwerp was taken over by the Dutch, and commerce was relocated to Amsterdam. It wasn't until the Industrial Revolution that Amsterdam became a global financial hub, thanks to the establishment of the AmsterdamscheWissel Bank in 1609. Late 17th-century banking offices were often situated near major commercial hubs, such as the ports of Amsterdam, London, and Hamburg. [5] Participants in the profitable East India trade could purchase bills of credit from these banks, but the price of commodities depended on when a ship returned and what cargo it brought. Many conflicts resulted to cargo seizures and ships being sunk, making the commodities market very volatile. Since 1776, the banking business has seen a significant expansion. As paper money replaced gold and silver coins, banks played a crucial role in the transition. Competition for financial services has dramatically changed because several banks have shown their capacity to operate effectively under Europe's universal banking model. One-stop shopping for retail and wholesale monetary services and client investments are both feasible for universal banks, which are free to engage in whatever financial activity they want.

### **Types of Banks**

Banks may be broadly divided into two types: commercial banks and central banks. Commercial banks are financial institutions that operate for the purpose of making a profit. It is the job of the central bank to keep

an eye on things like commercial banks and other aspects of the economy in general. Deposit banks, industrial banks, savings banks, agricultural banks, exchange banks, and miscellaneous banks are only a few of the various varieties of commercial banks.

### **(1) Deposit Banks**

Deposit banks among all types, commercial banks are by far the most important. In the business community they are well-known for their involvement in the area. They don't ask for deposits, but instead provide loans to individuals who need them. Due to the short-term nature of their deposits, these banks only lend for a brief period of time in order to protect their consumers. For the most part, these institutions will lend money for between three and six months. They are hesitant to lend money for a longer period of time or invest in long-term assets because of their lack of confidence. [6]

### **(2) Industrial Banks**

A long-term loan from an industrial bank may help a company buy machinery and equipment that costs a considerable quantity of money. Over a long period of time, they lend money to companies. To ensure a steady flow of income, they often buy company shares and bonds. In fact, debentures and shareholders' equity have been used to provide loans to huge industrial firms. Essential functions of an industrial bank include the following:

- You may make a long-term deposit here.
- They provide long-term loans to suit the credit needs of businesses.
- Stock and debt sales and purchases are handled by these institutions.

### **(3) Savings Banks**

They were delighted to accept deposits of as low as \$100 since these banks were specifically designed to encourage small savers. In order to help those in the poor and middle classes, the government encourages them to save money. [7] Post offices in India fill the void created by the dearth of such specialized organisation. After being nationalized, the majority of banks are now accepting savings deposits.

### **(4) Agricultural Banks**

A separate bank for agriculture is required because of the unique issues that it faces. Unlike conventional banks, co-operatives are not concerned with maximizing shareholder value. These organisations give short, medium, and long-term loans to farmers in order to meet their financial requirements. There are two types of agricultural banks:

- Banks belonging to agricultural cooperatives
- Banks that lend money to those who want to buy land.

Banks that specialize in short-term loans are known as cooperative banks, whereas land mortgage banks specialize in long-term loans. Agricultural growth in India is aided by the work of these two types of banks.

### **(5) Exchange Banks**

A country's exports are financed mostly by these institutions. Their primary responsibility is the discounting, acceptance, and collection of foreign bills of change. By buying and selling foreign currency, they are able to assist in the financial activities of other companies. In addition, they operate a regular bank. [8]

Commercial banks in India that are subsidiaries of international banks are not uncommon. In order to make payments to international exporters, these banks assist the exchange of Indian rupees into the foreign currency of choice. Importers buy the bills they buy from them and sell them to exporters. Nowadays, a country's economic growth is heavily reliant on the effectiveness of these institutions.

### **(6) Miscellaneous Banks**

People's particular financial demands necessitated the development and growth of these institutions. Investment banks exist in both the United Kingdom and the United States, and its goal is to regulate the flow of funds to various recipients. The funds of American workers are pooled together in labour banks run by American trade unions. London Discount House's business is to "travel about the city searching for invoices to discount." Various sorts of banks across the globe engage in various forms of banking.

### **Employee Performance**

Workers' performance is influenced by the activities and moods of their coworkers. How well employees do their duties and how effectively they meet the expectations of the company. In the context of a single work, performance may be described as the degree to which the task is completed on time, on budget, and in accordance with established criteria. As part of the job description, the performer must demonstrate the given task while absolving them of any contractual liability. [9] Other than productivity and competitiveness, efficiency and efficiency are two of the most important aspects of performance. Workplace performance may be improved by training, on the other hand. Kenny et al. (1992) defined employee performance as a measure of an organization's standards-based employees' performance. The quality of an employee's work is reflected in his or her performance evaluations. There is a set of expectations for personnel and results that all firms must meet in order to fulfill their objectives. When an employee's performance measures up to the expectations of their employer, it is said that they have met those criteria and are thus regarded as high performers. It also considers the employee's performance and presentation, as well as how effectively the individual does his or her job.

### **Innovation in the Banking Industry**

The term "innovative banking" has become popular in the banking industry recently. New product development and delivery breakthroughs have been spurred by information technology in the banking and financial industries. They place a high priority on making their customers happy and satisfied. The banking business has established a variety of initiatives to provide better customer service with the use of contemporary technologies. When paper-based and labor-intensive processes are replaced by computerized ones that reduce costs and increase productivity, online banking has emerged as an important strategic resource to help businesses increase their productivity and profitability. Product, process, and market

innovation are boosted by the banking industry's challenging business climate.

As a result of the advent of ATMs in banks, customers are now able to access financial services whenever and wherever they choose. The consumer does not have to worry about bringing cash or a travellers' check with them when they travel. It has also saved banks money. In bank branches, the entrance of ATMs has altered the profile of the front offices. [10] In India, the banking industry has seen several changes over the years, with customers no longer need to visit branches to do routine banking operations such as cash deposits, withdrawals, check collections, and balance inquiries. The majority of banks have started to embrace an innovative approach to banking with the goal of increasing value for consumers. Following is a list of some of the most notable developments in Indian banking during the last several years. ECS, RTGS, EFT, NEFT, ATM, Retail Banking, Debit & Credit Cards, Free Advisory Services, Implementation of Customer Standing Instructions, Utility Bill Payments, Fund Transfers, Internet Banking, Telephone Banking, Mobile Banking, Insurance Product Sales, Issue of Free Check Books, Travel Cheques and Many More Value Added Services are among the numerous innovations in the banking and financial sector.

## CONCLUSION

An essential part of human resource development is Performance Appraisal Practices. The researcher must look into and compare the training and performance assessment techniques used in the banking industry in order to determine the link between Training, Performance Appraisal, Employee Performance and Organizational Development in both sectors of banks. When it comes to improving employee performance, private banks use performance assessment methodologies to do so, whereas public sector banks use them to help their employees flourish.

When it comes to technology, training methods, and performance evaluation, public sector banks are also competing with private banks, which are leading to organisational growth.

---

## References

1. Jia- Fang L., Tjosvold, D.,&Shi, K. (2010). Team Training In China: Testing and Applying the Theory of Cooperation and Competition. *Journal of Applied Social Psychology*, 40(1), 101-134.
2. Karakas, F. (2010). Spirituality and performance in organizations: A literature review. *Journal of Business Ethics*, 94(1), 89–106.
3. Noe. R. A. (2010). *Employee Training and Development*. Fifth Edition. The Ohio State ,University. McGraw-Hill. Irwin
4. Zikmund, W. G., Babin, B. J., Carr, J. C., & Griffin, M. (2010). *Business research methods* (8th Ed.). Mason, HO: Cengage Learning.
5. Abbas, Q. (2009). Effect of leadership development on employee performance in Pakistan. *Pakistan economic and social review: incorporating the Punjab University economist; bi-annual journal of the Department of Economics, University of the Punjab*.
6. Aguinis, H., &Kraiger, K. (2009). Benefits of training and development for individuals and teams,



organizations, and society. *Annual Review of Psychology*, 60, 451-474.

7. Nagar, V. (2009). Measuring Training Effectiveness. *The Indian Journal of Commerce*, 62 (4), 86-90.
8. SanthanGopal K. S. (2009). Evaluation of medical college departments of ophthalmology in India. *Indian journal of ophthalmology*, 57(2), 159–160. <https://doi.org/10.4103/0301-4738.45513>
9. Dysvik, A., and Kuvaas, B. (2008). The relationship between perceived training opportunities, work motivation and employee outcomes. *International Journal of Training and Development*, 12(3), 138-157.
10. Ramu. N. (2008). Human Resource Management in Cooperative Banks in India: Issues and Challenges. *CAB Calling*, 67-72.
11. Shahzad K., Bashir, S., and Ramay, M. I. (2008). Impact of HR practices on the perceived performance of University teachers in Pakistan. *International Review of Business*, 4(2).
12. Al Emadi, M. A. S., & Marquardt, M. J. (2007). Relationship between employees' beliefs regarding training benefits and employees' organisational commitment in a petroleum company in the State of Qatar. *International Journal of Training and Development* 11 (1)