

# Information Technology in Human Resource Management

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**Abstract –** *Gestion of IT will affect the complex amongst the important roles in all fields of research, and create a bond amongst them. Informatics technology today has created no borders and no worlds, no knowledge and any part of human societies are available for circulation. Similar to how companies, departments and unforeseen levels live, operate and manage human resources. These modifications became subject to these changes when the domain ICT activities were defined and the creation of those activities was given. This article provides a concise examination of the effect of technological intelligence on the organization's corporate goals including human resource management and employee retention.*

**Keywords –** *Information Technology, Human Resources Management, Organization Structure, Human Resource, HRM.*

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## 1. INTRODUCTION

HRM shows how the organisations' workers are monitored and used. It includes a wide range of functions like registering and choosing suitable applicants to increase their KSA (knowledge, abilities and skills), assessing their skills and fixing suitable wages, promoting and encouraging processes to guide their overall professional development and relieving workers from the firm. There are essentially three types of e-HRM, i.e. organisational, social and transformative e-HRM. Operational relationships apply to the Management elements in the HR branch, social interactions with the data supplying of the participants and the establishment of virtual relationships between the members. It ties the human resources work of company systems to achieve the goals properly and productively. It also allows the monitoring and exchange of virtual machine content.

### 1.1 Significance of using technology in HRM

Today, in their HR administrations, any form of company utilises creativity. It is essential to combine HR and technology. In almost every market sector, companies are today obliged to be interactive. E-HR allows directors and representatives to be able to view data anywhere and at every period. An e-HR platform which now include the programming of corporate asset arrangements (ERP), HR benefits, immersive spoken word reactions, director and staff entries and web applications. An sophisticated eHR platform allows one to interpret data and plan to do research and collaborate with others (without counselling the HR office).

## 1.2 Scope of IT in HRM

1. **Human Resource Planning:** By building databases for experimentation, large amounts of employee details may be processed that not only helps to identify the involved and empty roles but also helps to determine whether or not an individual is the right candidate.
2. **Administration:** The details provided with the employees are inserted into a database, and can be retrieved in all cases, such as their name, identity, email address, phone number, ability, rewards, encounter and dating of job in the organisations, state of work (contracts, permanents, full-time, low maintenance and so on).
3. **Recruitment:** In the last decade, the network brought about the greatest shift to the registration process, since it links businesses and job-seekers.
4. **Training and Development:** E-learning is a gradual solution that allows employees to keep track with a rapidly changing industry. The e-learning platform can be used successfully by linking the assessment method to the HR database.
5. **Compensation and Benefits:** The e-pay packages give short, simple, accurate and evaluable details about employees' compensation structures.

### 1.3 Opportunities for implementing IT with HR function

1. **Competitive Advantage:** Given custom apps via HRM portals, e-HRM can be an important innovation technology.
2. **Accessibility:** Data is available to everyone, through the network or intranet. Any staff can easily obtain any details HR entries enable members to access all necessary information by clicking on the transgression.
3. **Rapid and Mistake-free exchanges:** The rate of administration of organisations has increased with technological advances. End human mistakes of mechanical mechanisms.
4. **Interactive Atmosphere:** Technology improves representative experiences that electronic gates. Greater organisations have greater data requirements and may draw more attention from these data. It allows data spreading through different systems and locations of mid-sized organisations.

### 1.4 Challenges associated with HR technology:

1. **Fetched:** "Price pulls technology" An HR system focused on creativity is costly, but when implemented, operating costs are decreased. Significant organisations, while small and medium-sized enterprises find it impossible to bear the costs HR gateways and packages.
2. **Acknowledgment:** Because of IT usage, different issues like skills/knowledge for its utilization, job dangers and so on dependably ascend in its direction. Acknowledgment from the workforce is required for using it up to its fullest.
3. **Back-ups and Security:** If we have to avoid hacking/opening up to any arrangements/illegal actions, maintenance costs are heavy. In these areas, much thinking is required.
4. **Increasing Isolation:** The organisation of virtual networks by means of intranet or eHR gateways has diminished the individual cooperation between the officials. They function for and are an important part of the organisation in the conventional contexts. They are now disentangled and linked only by those entries for all purposes.

## 2. LITERATURE REVIEW

The IT definition "Technology is a range of systems, procedures, methods, machines, tools and expertise provided by a product or service. Technology uses

standard, directional activities and analysis to apply science to the market" (Tarogh, 2002).

IT is an instrument collection that is developed for the purpose of renewing information systems and is typically the result of inappropriate usage, improper and inadequate design of information systems. Inappropriate usage of these systems' consumers (designers and IT engineers) mostly causes difficulties and disorders. Informatics is something like a kind of theory, policy, reasoning and tool of human creativity. (France, 2011).

Implementation, development and security of the information system today are one of the most necessary IT orientation industry evaluations, and new problems in this field are facing managers and companies. IT is an intellectual and cultural framework and may be considered an information-building society. Therefore, knowledge in IT is an information-oriented concern without having a tradition of information building. IT is compiled by combining and connecting a number of valuable manufactured systems and supercomputers, processors, wires and cables. Digital technologies are the method used by community and organisation to generate and store information. IT allowed you to get knowledge from everywhere by cheaper, simpler and smaller computer programmes (Mohammad Nejad, 2011)

## 3. RESEARCH METHODOLOGY

**Model for Research** This research provides a rigorous and exploratory method to analyse the effects of IT implementations on HRM functions. The following empirical considerations divided the hypotheses into:

- Use of IT
- Type of IT tools.

The justification for each empirical factor and the corresponding hypotheses are provided below.

### 3.1 Use of IT

IT will get organisations a number of changes. 70 Snell, Stueber and Lepak<sup>71</sup> noted that IT is capable of reducing overhead expenses, increasing efficiency, reducing turnaround times, improving decision-making and improving customer experience at the same time. Another essential role in the achievement and growth of organisations is successful human resources management. 72 However, though there has been little theory advancement in this field and academic science has neglected to pay attention to its effect on HR in groups from diverse industries, considering proof of the increased use of HR-related technologies by individual companies. 73 There were variations in IT structuring and management between organisations

in various industries, Raghunathan and Raghunathan<sup>74</sup> said. Currie<sup>75</sup> supported the opinion that the connection between the function of an enterprise and IT is specific to the industry. In other terms private and public sector organisations, which represent the manner in which their IT is organised, follow the organisational framework that satisfies the various needs of their immediate environments. Laursen's report<sup>76</sup> There is unlikely to be comparable effectiveness across various markets with modern creative HRM activities. Their findings have shown some gaps in the HRM processes in the public and private sectors in Budhwar and Boyne <sup>78</sup> contrasted HRM activities in public sector and private sector organisations. Their analyses focus on recruiting and placement, compensation and benefits, preparation and growth, and relationships with employees focusing on core HRM strategies. These can be used as proof of the possible disparity between sectors in the effect of ITs on HRM functions.

### 3.2 Types of IT

A machine that operates faster with a large level of storage and graphical capabilities is unnecessary without functionality that meets the requirements of the enterprise. <sup>78</sup> The IT system is an integral part of the decision-making mechanism according to Calhoun et al. <sup>79</sup>. The application of IT is often dependent on the requirements of an organisation, and depending on its specific form, the nature of the information systems differs. <sup>80</sup> Some researchers examined the connection between organisational features and IT usage, as well as factors that affect the use of IT in organisations. The scope of the usage of IT in different SMEs in Brunei Darussalam was investigated by Seyal et al.<sup>81</sup>. Their thesis was intended to evaluate IT use in the market in scope and scale. She concluded that the computer expertise of the Chief Executive Officer is favourably related to IT usage and that companies have various information technology requirements in various industries. Calhoun et al.<sup>82</sup> also analysed the effect of national culture on the use of IT in organisations, and noted the correlation between certain characteristics of company and IT use. The locus of IT operation for organisations is determined on the other side by tradition, power and rivalry, as the constitution of subjectivity. <sup>83</sup> These studies do not take into account the connection between software forms and their internal operations utilised by organisations. From previous research, it is clear that HRM functions have properly taken account of the styles of IT resources. <sup>84</sup> Elliott and Tevavichulada<sup>85</sup> have provided some information that makes clear the styles and the incorporation of software applications in HRM in the HRM sector. The study findings show that the majority of technological implementations in the two markets, except for statistics and utilities systems, do not vary substantially.

## 4. INFORMATION TECHNOLOGY

The usage of machines to store, retrieve, transfer and control data or knowledge is information technology (IT). In contrast to personal or entertainment technology, IT is generally employed in corporate activities. IT is regarded as a branch of IT and information technology (ICT). In general, an information technology (IT) device is an information system, communications system or, in particular, a computer system, and is run by a small number of IT users – comprising all hardware, applications, and peripheral devices.

Since the Sumerian writers in Mesopotamia have established in around 3000 BC, people have stored, retrieved, manipulated and communicated knowledge. However, in a 1958 essay written in the Harvard Business Examination, the word information technology used in its present context first; writers Harold J. Leavitt and Thomas L "There is not a single known name for the emerging technology yet. This is what we would name IT (IT)." They are described in three categories: process strategies, implementation of computational and quantitative decision-making processes, and computer-based simulation of higher orders of thought.

The word is sometimes used as a synonym for computers and IT networks but it often covers some IT technologies, such as TV and telephones. Various goods or economic resources include IT, computer hardware, software, electronics, semiconductors, telephone, telecommunications and e-commerce.

## 5. HUMAN RESOURCE MANAGEMENT

Methods and measures for human resources management is part of the task. Employees that are mostly responsible for working in certain facets of the most critical assets and organisations, such as recruiting, preparation and personnel, provide a safe atmosphere for employees to meet the organization's objectives. In comparison to the human resources management system, emerging methods are generalised that take further account of human resources management and staff management practises.

Factors that affect the management of human resources The following are the factors impacting the control of human resources: A) Rules and regulations B) Labor environment C) The organisational and group climate and culture D) Important objectives E) Action Aries f) Rivalry. G) Clients G) h) Information technologies information technologies As seen above, one of the most critical factors affecting information technology for human resource management is tasks which the "Information technology" directly or indirectly exercise, to serve the duties of a manager of human

resources. Manager need changing technologies to use this review, even though this change may be accompanied by difficulties and this change is the principal factor, HR would and can be the opposition of managers, ensuring that technological change personnel are supported by organisation, with a view to facilitating and improving work.

**Human Resources Recruitment Functions** The most critical of these tasks is based on research on human resources management

- A) Organisation
- B) Planning and research necessary for the advancement of human resources.
- C) Hiring of power human resources and management to ensure the organization's best employees.
- D) The specification and preparation of new employee entrance applications;
- E) Administration of rewards, security and health
- F) Relations with employees
- G) Training
- H) Manager of Training



**Figure 1: Human Resource Management system**

## 6. THE ROLE OF INFORMATION SYSTEMS IN HRM

Via these technological advances, an information-based and immersive work atmosphere was created in real time. Human information systems have developed into increasingly nuanced monitoring and decision systems through the automatic recording of employees.

In a typical HRIS, we could focus on administrative problems, such as absences monitoring, wage arrangements, information preparation, recruiting, media response, access to current information, medical information and global administration.

Yet we saw a split from the past and an improvement in performance. HRIS enables one to adapt to shifts and decision-making needs more easily. HRIS enables budget management, recording and screening, matching of talents, assessments, feedback, staff preparation, inheritance planning, skills testing, requirements analysed training and global research.

The biggest concern is how information technologies really affect and how they function in the HRM. In various fields, embedded in the HRIS scheme, HRIS may be used.



**Figure 2: Areas of application of HRIS**

According to the study of Kavanagh et al., HR practitioners mostly invest their time improving the operations, managing the talents, working indicators, HR policy, managing and preparation of the staff and managing competencies. Some explanations of how knowledge technologies are applied in operational areas of HRM are now being discussed.

### 6.1. Strategic HR management

A diverse view of the services that it handles characterises strategic HRM. It includes the coordination and delivery of actions, as well as the outcome management, which must be connected with the organisation's policy. HRIS in French, we can find information at these levels:

- **Environmental scanning:** Internal and external contexts tracking prospects and challenges in operational plans;
- **Quality and productivity improvements:** Analysis and improvement of HR quality and production development certification.

## 6.2. Workforce planning and employment

For HR professionals the HR preparation on what is going to be necessary is very important, disclosing various capability profiles, working schedules and allowing the organisation, with the right quantity, to get the right personnel. It represents the organization's priorities and viewpoints and the candidates and employees' expectations. For eg, the knowledge we can gather from HRIS in this field is:

- **Promotions, transfers, hiring, and termination rates:** Tracks details on employee planning and employment needs analysis and decision making.
- **Analysis and definition of work:** Enable workers to work together in geographically scattered areas.
- **Recruitment and selection:** Capacity to help processes with more flexible tools that enable on-line work.

## 6.3. Human resource development

What would allow organisations to improve their success standards in addition to their job organisation and decision-making, be preparing their own personnel and motivation? In this way, HR growth will be a strategic force and often also a survival factor. "The creation of human resources is closely related to organisational development." The details we may collect from HRIS is, in these situations:

- **Career development:** Career overview, their growth, career plans development and achievement of outlined goals.
- **Education, skills, and training programs:** Competency research and identification, identification of needs for testing, remote access to material for training.
- **Evaluate employee performance:** Performance objectives specification, design of measurement measures, assessment of performance and input on results.

## 6.4. Total rewards

Award schemes consist of both the material and immaterial equivalents, which may contribute to the growth of the company and identify the company's

standards based upon the consistency of its results. HRIS enables the following details to be identified, regarding rewards:

- **Salary information:** Salary care, control of vacation, absence and absence, automated pay part estimation.
- **Retirement planning:** Succession arrangements, benefits, union services streamlining.
- **Benefit administration:** Attribution of advantages, measurement of assigned benefits, cost-benefit analysis.
- **Salary analysis:** Wage evolution review, wage comparisons.

## 6.5. Employee and labor relations

HR practitioners have a significant part in the social relations system. The association, employers and labour unions appears as a bond between the workers' committees. HRIS will assist us in various ways:

- **Employee discipline records:** Disciplinary access and supervision, disciplinary reporting.
- **Union and labor distribution:** Management of trade union and labour committee statistics, dissemination of work and labour analysis indicators labour relations,
- **Attitude, climate, culture, and commitment:** Ability to investigate the whole organisation immediately and conduct the attitude, environment, community and contribution research.

## 6.6. Risk management

Security and conditions of employment Improved areas are challenging to assess viability and are seen as real expenditure for a business, and are considered to be a special HRM domain. High coherence between the actions produced and the other HRM areas must therefore be pursued. Through analysing the following points, HRIS will support risk management:

- **Accident and illness:** analysis of trend on accidents and illness; managing reports.
- **Safety, insurance and workers' claims:** agility and support to processes, records maintenance, monitoring of high-risk conditions and accidents.

## 7. RESEARCH RESULTS

98 percent of respondents use IT tools in the HR sector of the questionnaire. The effectiveness of the use of HR IT instruments 66,7% of respondents reported that HR IT tools are of significant benefit in everyday work, while 33,3% said HR IT tools moderately encourage daily work.

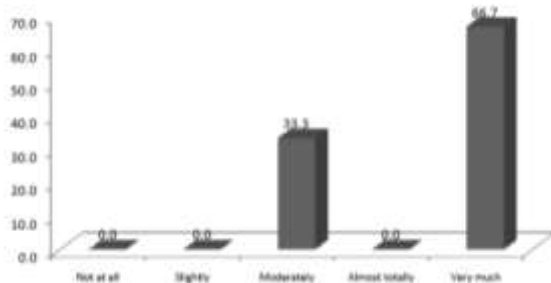


Figure 3: Efficiency of HT IT tools usage in %

Further, it is found that 22% of respondents agreed that the achievement of HR objectives is substantially supported by the use of the HR IT method, and 50% replied that the HR IT tool supports HR objectives modestly and 25% lightly and 3% at all. The findings are seen in the graph:

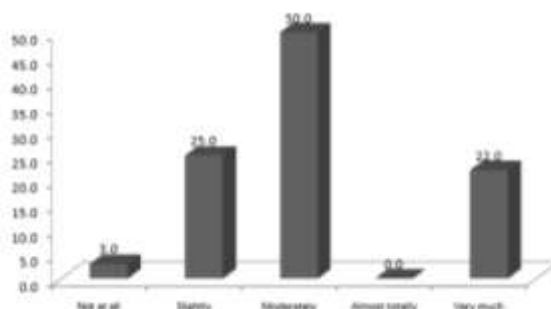


Figure 4: Reaching strategic goals using the HR IT tools in %

The respondents answered the query, "in which HR field the IT tools are used in your business" while evaluating the usage of IT tools in the human resources management. The findings are shown in the chart:

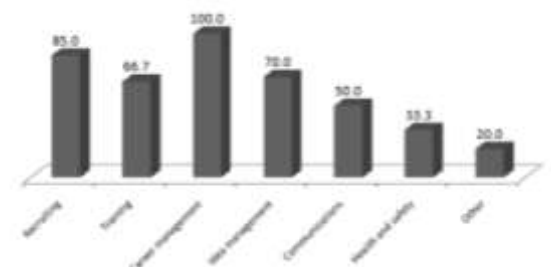


Figure 5: IT tools usage in HR field in %

Initially, management must determine explicitly the key HR procedures can be incorporated and converted to HR IT systems based on interviews with HR managers. This is one of the key reasons to ensure the efficient deployment and implementation of HR IT. Therefore, the IT resources that meet the mentioned HR demands must be identified. Second, HR administrators claim that reducing time, productivity and holding workers completely aware of the key benefits of utilising HR IT resources. The studies show that HR managers can emphasise HR objectives, the HR budget, at the start of HR IT instruments. The IT tools should be easy to use, effective to serve and decrease value-adding HR transactions. HR managers agreed that the use of the HR information system, on the one side, is important and allows their jobs simpler. In addition, the interviews centred on the three HR areas in which organisations employ online questionnaire HR knowledge systems. The use, advantage and added value of HR IT instruments in enterprises is listed shortly.

## 8. CONCLUSIONS

Job, study, schooling, administration and several other areas of information technology lifestyle. changed and technical skills, perceptual skills, decision making, research and institutionalisation of progress and creativity are the job. Changed and professional skills growth Managers need the deployment of information technology organisations to improve authority and development authorities One of the most important aspects with which computer technology influences human resources is the human resource function of the director of human resources, who can be used for managing human resources and assessed with the appropriate fields In order to better serve workers, human resources otherwise are poor, particularly as regards the achievement of objectives.

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